

Planning Excellence through Collaboration

Christine Ashton
Global Head, IT Strategy and Security

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Agenda

- 1 Company Overview
- 2 The Planning Challenge
- 3 The Project
- 4 Programme Management
- 5 Key Challenges & Success Factors
- 6 Benefits
- 7 The Journey followed by Questions

About BG Group



Oil and Gas industry



Operating in over 20 countries across 5 continents



Annual turnover in 2011 was \$21 billion in 2011

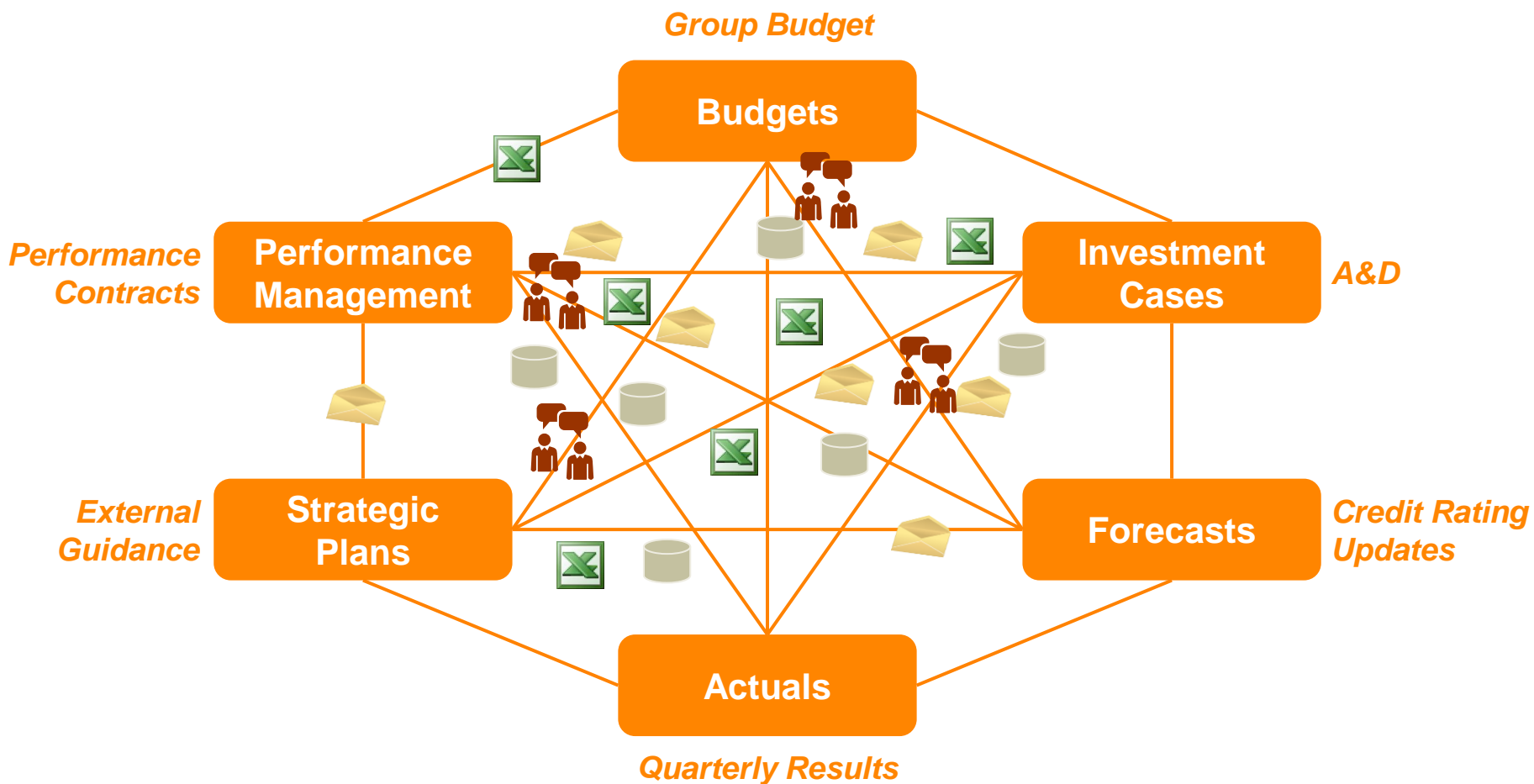


Over 6,000 employees

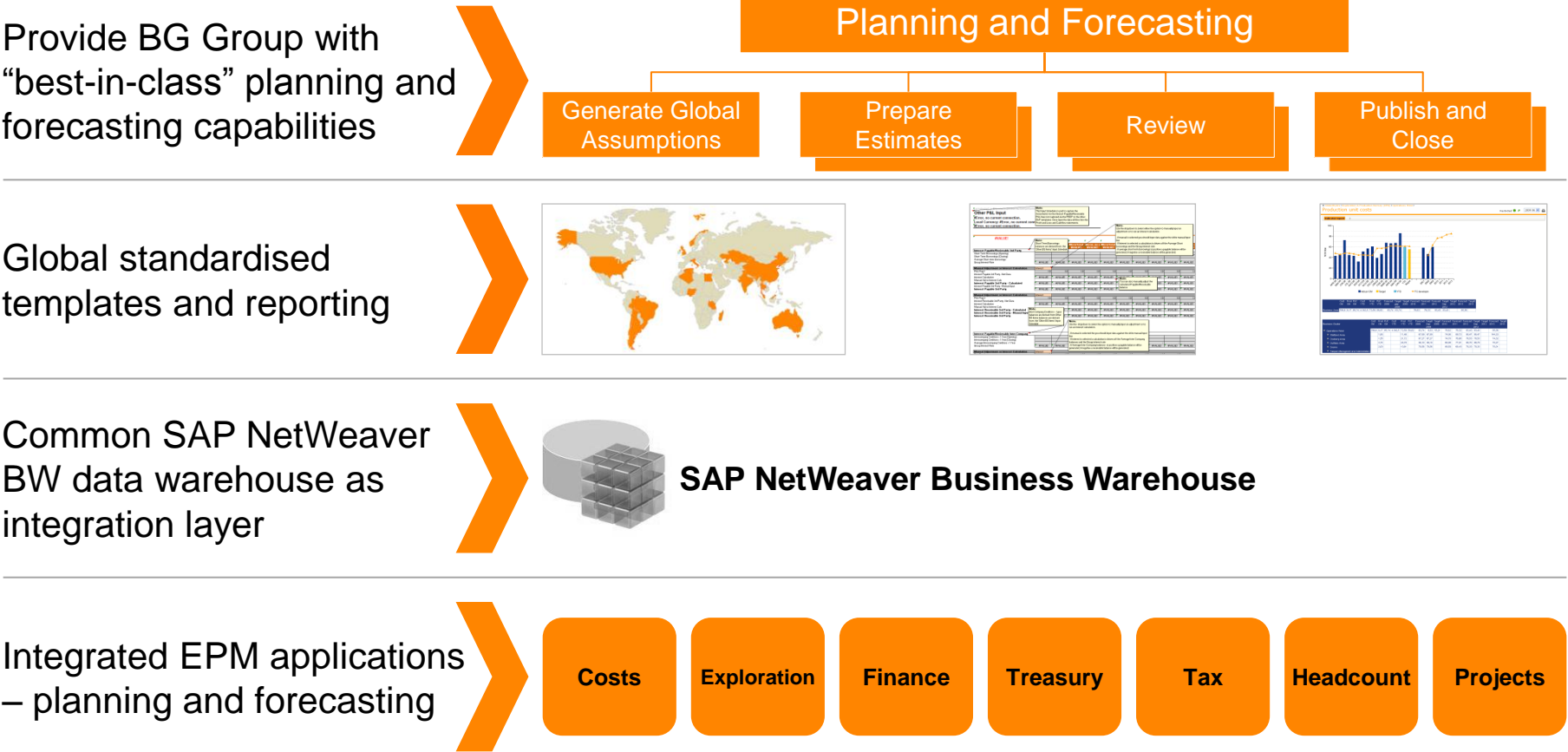
Countries of Operation



The Planning Challenge



Enterprise Planning and Forecasting



EPM = SAP solutions for enterprise performance management

Complex Planning Implementation

Circa 500 users in over 20 countries

Multiple planning models (50m records)

Collaboration led input and analysis

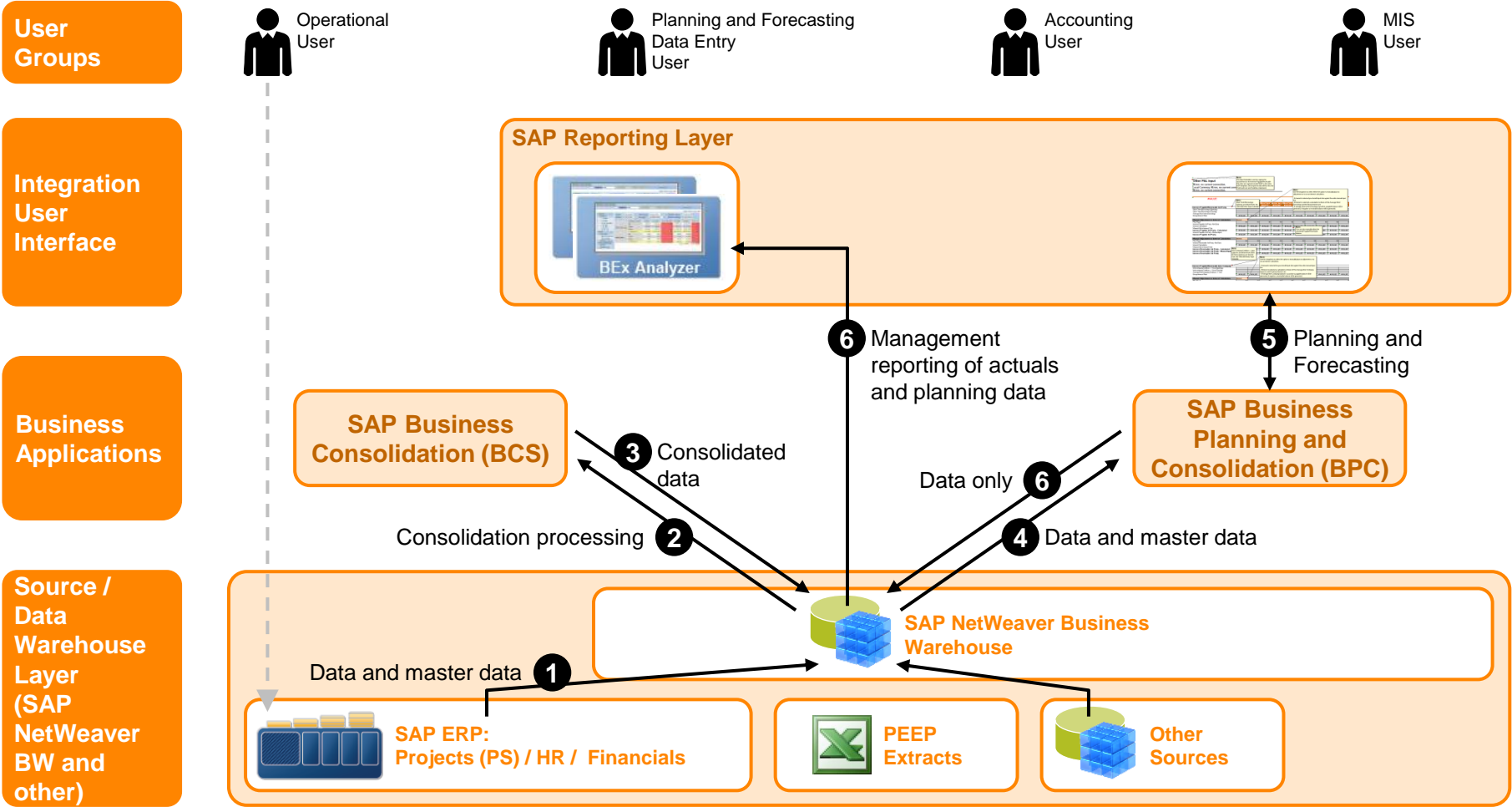
Fully integrated financial statements

Single instance deployed big-bang

Integrated 20+ year plan

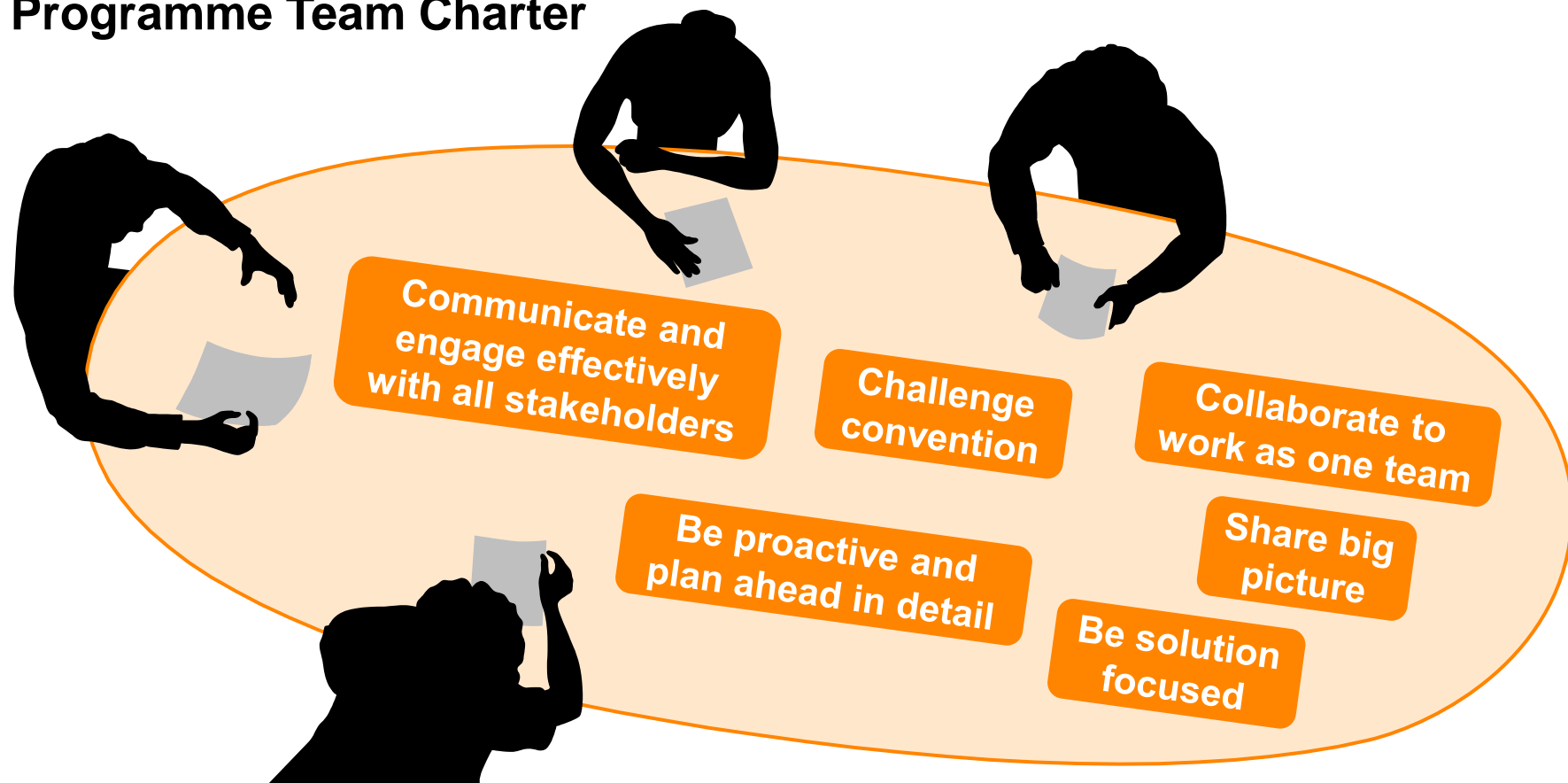


Enterprise Planning Architecture



Programme Management

Programme Team Charter



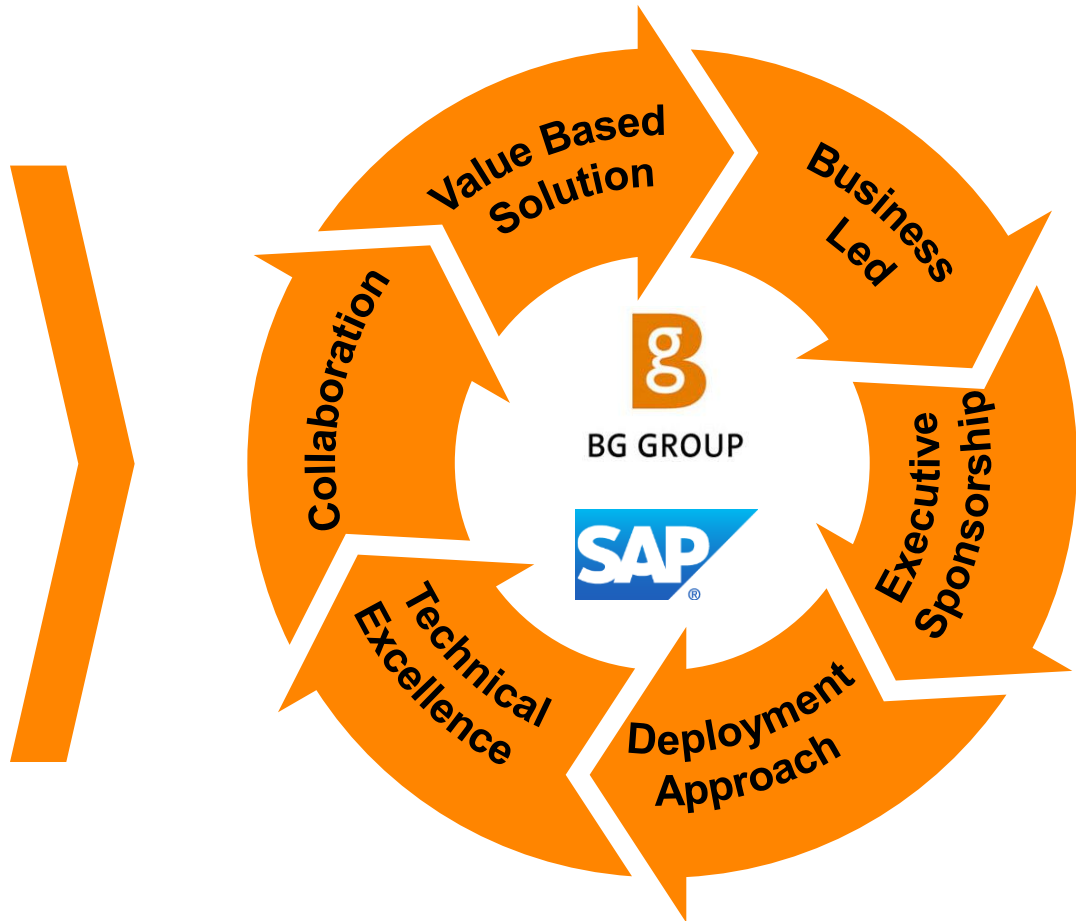
Limited window

1st of its kind

Quality focus

Implementation approach

- Collaboration between teams essential to success
- Engagement from business at regular intervals – no 'black box' development
- Highly skilled teams from both organisations
- Business led priorities
- Deliverable based, results driven
- Focus on business value of delivered solution



Key Challenges and Success Factors

Key challenges faced



- Difficulty in programme planning for this type of development
- **Operability of the final solution**
- **Interim milestone delay crossing with year-end**

Key contributors to the success of your project



- Quality of people willing to make it work
- Team-working ethos
- Effective governance model

Key lessons learnt



- Design must be integrated and modeled for productive operation
- Challenge the assumptions of the project plan aggressively
- Ensure that product can deliver 'day in the life of...' scenarios

Benefits

Business objectives targeted



- System required to support growth strategy
- Scalability
- Improved resolution on planning
- Consistent user interface
- Single version of the 'truth'
- Replacement programme for planning process

Business benefits achieved



- In line with objectives plus comprehensive data set
- More efficient collaboration between individuals
- Accuracy of data
- Faster processes
- Improved understanding of Business Risk
- Supports 'big data' in single architecture for actuals and planning

The Journey



Backup

13 November 2012

BG GROUP



SAP Quality Awards
Silver Winner 2012
United Kingdom & Ireland



West Eminence drill rig
Brazil

A bit about me



Christine
Ashton

Background



- Prior to joining BG Group, I led the Group Strategy and Technology group for Transport for London

Previous Role in BG Group



- I joined BG Group as Regional CIO AMEA/ECA in August 2010

Current Role in BG Group



- Global Head, IT Strategy and Security

My Career



- Track record in Utilities and Oil and Gas sectors leading large scale IT and delivering business, organizational and transformational change
- Experienced in the design and delivery of complex programmes
- I participate in industry forums and advisory boards, serving as; a Non Exec Director of the UKPA for 5 years and on the BCS strategy forum
- I am a Fellow of the British Computer Society (FBCS) This year I was proud to be nominated the 12th most influential women in UK IT

Interests



- In my spare time I am a fund raiser for a number of charities and most recently did a sponsored sleep with Action for Children